



Fort Knox

Community Listening Session

January 6, 2015

Hardin County Schools Performing Arts Center
Elizabethtown, KY

Kentucky Governor

Steve Beshear



Kentucky Commission on Military Affairs Executive Director

COL (Ret.) David E. Thompson





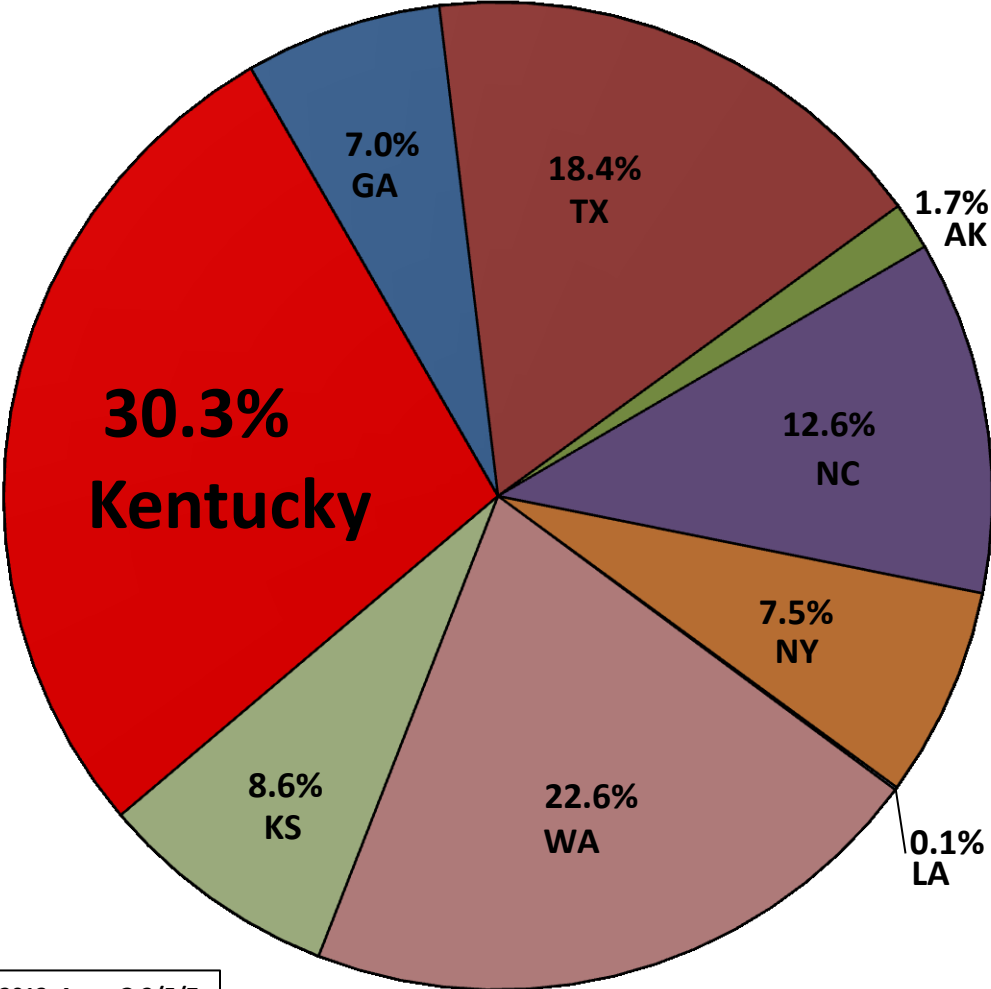
Estimated Annual Economic Impact of Army Force Structure Reductions Made in Kentucky between 2013 and 2015*

	Sales Volume	Income	State Tax Revenue	Employment
Loss of 3-1 IN Fort Knox	\$271,702,897	\$205,530,486	\$16,300,000	4,592
Loss of 159th CAB Fort Campbell	\$173,170,516	\$121,992,165	\$10,390,000	3,056
Total Loss	\$444,873,413	\$327,522,651	\$26,690,000	7,648

*Regional Economic System data derived from Army 2020 Force Structure Realignment Programmatic Environmental Assessment, January 2013



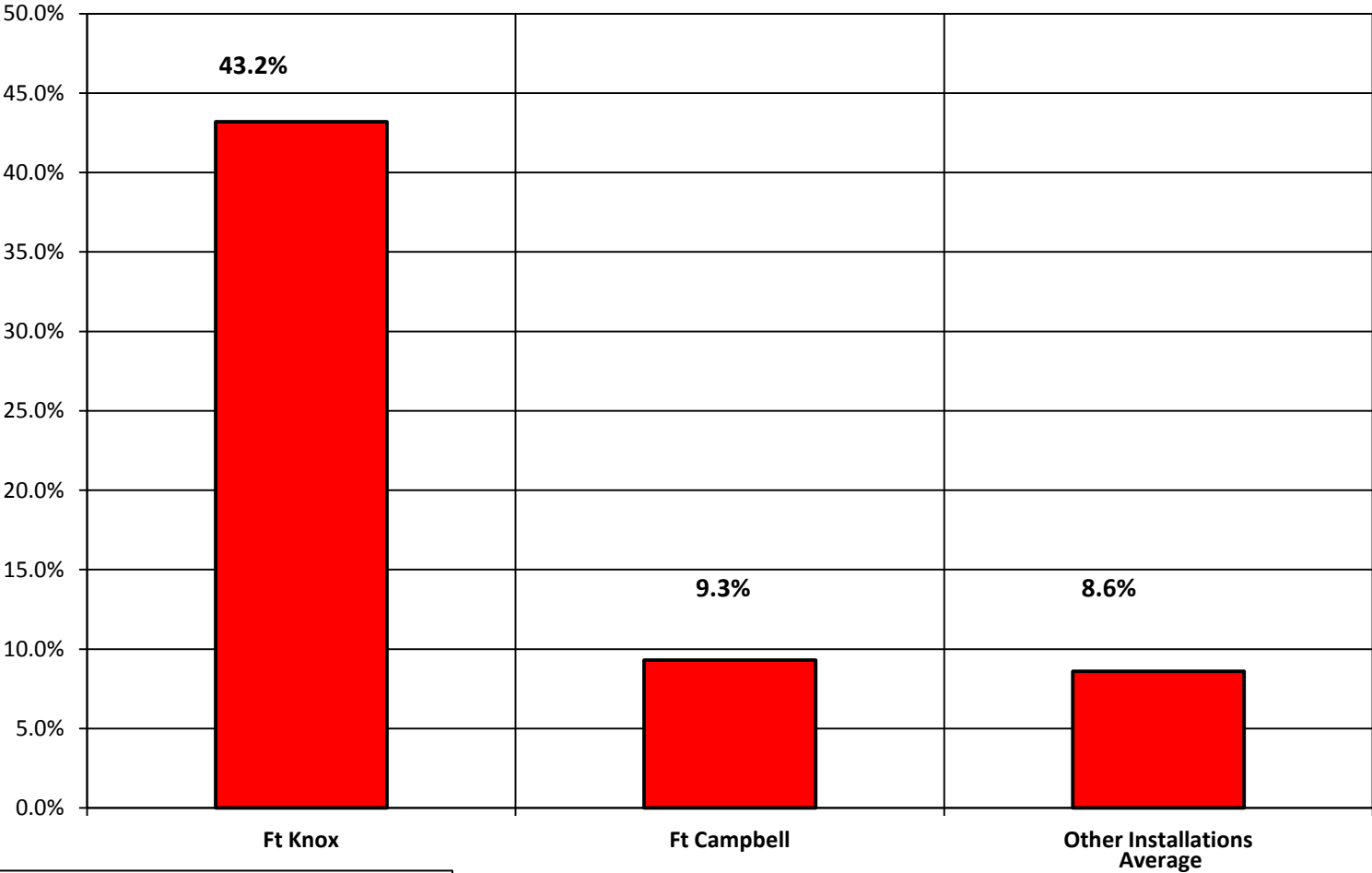
State Proportions of FY13-15 Army Force Structure Cuts (BCT's and AVN Brigades)



Source: Army Reorganization Plan 24 June, 2013, Army G-3/5/7 and Army Aviation Restructuring Initiative, 2014



FY13-15 Army Active Component Cuts Within Installations



Army Reorganization Plan 24 June, 2013, Army G-3/5/7 and
Army Aviation Restructuring Initiative, 2014

U.S. Senator for Kentucky

Mitch McConnell



U.S. Senator for Kentucky

Rand Paul



CORE Committee Executive Director

MG William E. Barron, US Army Retired





CORE Committee, Inc.
Founded 1991

Charter

Protect, Promote and Grow Fort Knox
Support Soldiers and Their Families.

**A Membership of Thirty (30) Elected Officials,
Business Leaders and Senior Army Veterans
With a Passion for Soldiers and Ft. Knox**



BRAC 05 IMPACT ON FORT KNOX

Losses:

Armor Center and School moves to Fort Benning

Gains:

Army Accessions Command

3d BDE, 1st ID Brigade Combat Team

Human Resources Command

US Army Cadet Command

3rd Expeditionary Sustainment Command

19th Engineer Battalion

Multiple USAR Training Commands (100th, 84th ARRTC, TTC)



Stepping up to the Plate for the Army

Meeting BRAC 2005 Growth Demands at Ft. Knox

- ✓ **Commonwealth of KY Invested \$251 Million***
 - Transportation: \$162.4 million
(planning, design, right-of-way acquisitions)
 - Infrastructure: \$ 88.5 million
(water/wastewater and education projects)
- ✓ **Local Communities Invested \$50 Million**
(primarily KY Economic Development Bonds)
- ✓ **Major Local Investment in Apartment and Single Family Housing Construction at the request of Ft Knox Army Leadership**
- ✓ **All Done At A Time When The Country and the State Was In A Recession!**



Life Was Good or So It Seemed Until.....

- Army Accessions Command cases its Colors at Knox (Jan 2012)
- 3/1 IBCT cases its Colors at Knox after only three years. (May 2014)
- Probability of 3d ESC moving from Ft. Knox to Fort Bragg
- Loss of 3,599 Permanent Party personnel so far
- Potential loss of an additional 4,100 personnel



Projected Socio-economic Impacts of Additional 4,100 Personnel Cuts at Fort Knox

- Annual Income Reduction of \$431 million to the Area
- Loss of some 9,650 Jobs
- Reduction in population of 19,149 people in Hardin and Meade Counties bordering Fort Knox (ROI)
- Loss of some 7,200 children from the local school systems
- Decreased demand and increased housing availability on the installation and across the ROI will cause significant decrease in median home values



Fort Knox Makes Sense For DoD, the Army and The Taxpayer

‘The Best Choice’ for Many Reasons



Fort Knox -the **Best** Choice for the Army

Location, Location, Location

- Central US Location/Reasonable Air Fares
- Nearby Transportation Links – Air/Rail/Roads/Water
- No Environmental or Encroachment Impacts on Training
- Low Cost of Living/High Quality of Life
- Temperate Climate
- Existing Commands w/ Regional Responsibilities
- Synergistic Local, State and Regional Partnerships



Fort Knox-the **Best** Choice for the Army

Training and Readiness

- Proven Multi-Use Installation (AC/RC/Joint/Civilian)
- World Class Training Ranges and Classrooms
- 87,857 Certified Maneuver Acres that Supported the 194th Separate Armored Brigade and the Armor School for decades
- 5,500 + Buildable Acres currently available
- Capability and Capacity to Reconstitute the Force when needed - best SRP facility in the Army!



Fort Knox – the **Best** Choice for the Army

World Class Live-Fire Training Ranges

- Supports all light and most heavy direct and indirect systems including MLRS and HIMARS
- Supports all Army aviation airframes-including Hellfire missiles
- Ft. Knox controls airspace above range complex up to 23,000 feet
- Ready NOW to support 5.56mm and 7.62mm enhanced performance round (EPR)
- Other installations will require extensive changes to modify surface danger zones
- 360-degree live-fire Riverine Ops Range (.50 cal and below – only one in CONUS)



Testimonial – 3/1 IBCT CDR

Wednesday, April 24, 2013

“Sir-

- 1. FKKY has the best Ranges/Range Control east of the Mississippi!** This is validated by the plethora of SOCOM and FCKY units that train at FKKY. Although others use the ranges, we did not face competition for the ranges - and when our deployment was accelerated, we were able to surge and complete our training path at home station.
- 2.** We have a rail line on post and major airport and interstate adjacent to the post; additionally we are comparatively close to ports - which makes deployment easy. We can get support from FCKY as required and TDY costs to FBNC and FBGA - for schools and training - are negligible.
- 3.** Being co-located with HRC is a huge plus for the BCT - again, we save TDY costs and time by being able to visit and have HRC provide LPDs to our force at no cost.”

**Colonel William B. Ostlund, Commander, 3/1 IBCT, Ft. Knox
Duke 6**



Fort Knox – the **Best** Choice for the Army

Godman Army Airfield

- Fully instrumented Airfield with three operational runways (C-130 capable)
 - Runway 18/36 5185' x 150', PCN of 120, Lighting: HIRL/SSALR/ODALS/PAPI, ILS/GPS/VOR/NDB approaches
 - Runway 15/33 4853' x 75', PCN 120, MIRL lighting, VOR/NBD approaches
 - Runway 15/33 2628' x 90', PCN 12. Helicopter VFR/UAS only
 - Limited Services / PPR required
- GAAF routinely supports transient flight operations:
 - 101st ABN Division, 160th SOAR, KY Air National Guard (C-130), Tennessee National Guard, and JOSAC (MILAIR)
- Home of United States Army Reserve Aviation
 - General Officer Command (Mission Command of 1 Brigade and 8 Battalions with 3,400 personnel, 205 Aircraft, across 17 locations in 14 states).
 - Aircraft stationed on GAAF: 9 x HH-60 MEDEVAC, 24 x UH-60, and 4 x C-12



Fort Knox - the **Best** Choice for the Army **Soldier and Family Well Being**

- Monies Appropriated for New Healthcare Clinic
- New Warrior Transition Unit Facility in place
- Modern Family Housing available
- Modern Single Soldier Housing available
- Modern BDE/BN Admin Facilities, Dining Facilities and Barracks



The '**VACANCY**' Sign is On at Ft. Knox! Room to Grow!

Modern, Quality, Updated Facilities are **Available Today** at Fort Knox to Support the Army's Stationing Decisions for Tomorrow..... over **743,000 sq. ft.**

- ☐ **HQ/Admin Bldgs - 129,720 SF**
- ☐ **Company Operations Bldgs - 252,900 SF**
- ☐ **Classrooms Bldgs - 189,400 SF**
- ☐ **Warehouse Bldgs - 82,400 SF**
- ☐ **Motor Pools - 88,890 SF**



Fort Knox – the **Best** Choice for the Army

Quality of Life for Soldiers and Families

- Community Services
- Child Care Development Centers
- Modern Fitness Centers
- World Class MWR Programs
- Chapels
- BOSS Program
- Surrounded by Communities that have Passion for Soldiers and their Families



Fort Knox - the **Best** Choice for the Army

“Off the Grid” Utility Security by Mar ‘15

- ✓ On Post Central Water Plant
- ✓ On Post Waste Treatment Plant
- ✓ On Post Natural Gas Production
- ✓ On Post Electric Production
- ✓ On Post Energy Security Project





Fort Knox - the **Best** Choice for the Army

Ft. Knox Energy Initiatives

- ✓ #1 in CONUS for Energy per Unit Area Reduction (51.04% as reported by IMCOM for EOY 2013)
- ✓ Ft. Knox near 'Top 25' of all US cities for number of Energy Star rated facilities.
- ✓ Elizabethtown, KY Metro Area ranked #1 by DOE as Top Energy Star Small City in 2014 with 53 Certified Buildings.
- ✓ 50 of those buildings are located on Fort Knox, KY
- ✓ Annual Cost Savings of \$ 1,950,100



Future Opportunities For Ft. Knox

- Expanded SOF Training to include possible stationing of SOF units at Knox
- Opportunities for Transportation Training (AC, RC, Civilian Companies)
- Joint HR basing opportunities around the current HRC Maude Complex
- Relocate HR specific training such as AG School to Knox
- Relocate OCS to Knox from Benning
- Relocate Army Band School from Little Creek to Knox
- Establish an Accessions Center of Excellence and Research



Fort Knox is Much More Than ***"OFFICE SPACE"***

- **Ft. Knox has been training the Force since 1918.**
 - Installation has too much capacity, capability, ranges, and training areas to let them lie fallow
 - Army cannot afford to rebuild/replace if allowed to atrophy
- **Possible Future Directions:**
 - * Future Home for Light Infantry/Stryker/Aviation BCT
 - * Army Center for Leader Development – including OCS and Civilian Leader education
 - * Army Center for Talent Acquisition and Management
 - * Reserve Component TASS Training Center



Unbridled Potential as a Team!

DoD

The Army

Fort Knox

Commonwealth of Kentucky

Local Communities

U.S. Congressman

(Kentucky's 2nd District)

Brett Guthrie



Louisville Mayor

Greg Fischer





LOUISVILLE'S GOAL:

**BECOME THE MOST VETERAN FRIENDLY
AND SUPPORTIVE CITY IN AMERICA**

- **VETERANS COMMUNITY ALLIANCE OF LOUISVILLE (VCAL)**
- **CIVILIAN LIFE TRANSITION SUPPORT INCLUDING JOB TRAINING AND PLACEMENT**
- **OPPORTUNITY KNOX**
- **COMMITMENT TO END VETERAN'S HOMELESSNESS IN LOUISVILLE BY END OF 2015**
- **VETERAN'S TREATMENT COURT**
- **WEEK OF VALOR AND VETERANS DAY PARADE**



REGIONAL SUPPORT & LOCATION BENEFITS

- **UPS WORLDPORT, OHIO RIVER AND INTERSTATE SYSTEM
(ENVIABLE GEOGRAPHIC LOCATION)**
- **WITHIN DAY'S DRIVE OF 2/3 OF U.S. POPULATION**
- **STRONG EMPLOYMENT RATE, LOW COST OF LIVING AND HIGH
QUALITY OF LIFE**
- **"BIG CITY" AMENITIES IN MEDIUM-SIZED METRO AREA**
- **FRIENDLY PEOPLE**



Radcliff Mayor

COL (Ret.) Mike Weaver



Radcliff, a “Soldier for Life” Community

- **HISTORY OF PARTNERSHIP WITH FORT KNOX**
- **BRAC 2005**
 - ARMOR SCHOOL AND CENTER MOVED
 - MUSEUM (TOURIST ATTRACTION) REDUCED TO A SHELL
- **NEW LIFE WITH ACCESSIONS COMMAND AND HRC**
 - BUILD AND THEY WILL COME (ARMY STRENGTH 570K)
 - THEY CAME, THEY LEFT (ARMY DOWNSIZING)

Radcliff, a “Soldier for Life” Community

- **WHY FORT KNOX?**

- DA DATA BASE (FORCES)
- COST TO STATION A SOLDIER AT FORT KNOX - \$4,357
- COST TO STATION A SOLDIER AT:
 - Fort Benning - \$3,555
 - Fort Jackson - \$2,875
 - Fort Leonard Wood - \$2,839
 - Fort Eustis - \$2,017
 - Fort Hood - \$1,752
 - Fort Sam Houston - \$989
- SHOULD THERE BE AN AUDIT?

Radcliff, a “Soldier for Life” Community

- **GOOD DATA ON FORT KNOX?**

- SUNK COST TO BUILD WORLD CLASS RANGES?
- SUNK COST OF WARRIOR TRANSITION FACILITY?
- SUNK COST OF ADMIN, BARRACKS & DINING FACILITIES?
- SUNK COST OF SOLAR ARRAY?
- SUNK COST OF WATER PLANT?
- SUNK COST OF ACCESSIONS/HRC BUILDING?

- **PLEASE TAKE ANOTHER LOOK**

- FORT KNOX IS A FIRST-CLASS TRAINING FACILITY THAT PROVIDED 87,000 ACRES OF PRIME MANEUVER SPACE FOR THE 194TH BRIGADE DURING MY TIME AND EVERY DEPLOYABLE UNIT THAT HAS SERVED HERE SINCE
- RESERVE FORCES?
- FORT KNOX SHOULD NOT BE AN OFFICE PARK

State Senator

(Kentucky State District 10)

Dennis Parrett

&

State Representative

(Kentucky 18th District)

Tim Moore





Kentucky Legislation

- Over 120 pieces of legislation in just the past few years
- \$251 Million state investment toward infrastructure and transition costs associated with 2005 BRAC
 - New roads, schools, and other projects aimed at easing military/civilian personnel flux at Ft. Knox
- Since 2009, military pay has been exempt from Kentucky income tax



Kentucky Legislation

- Numerous bills aimed at supporting military families
 - Yellow Ribbon tuition assistance partner state
 - Civilian military workers and their families given the same educational benefits as servicemen/women
- Employment opportunities for separating soldiers
 - Boards licensing HVAC contractors, emergency medical technicians, firefighters, commercial truck drivers, and others have been directed to recognize military training and experience
 - “Homegrown by Heroes”: national farm partnership model initiated by KY Dept. of Agriculture



Kentucky Commitment

- Continuing partnership of support for Fort Knox Community and Kentucky Veterans in general
 - Kentucky Veterans Cemetery Central
 - Central Kentucky Veterans Nursing Home in Radcliff (leveraged into reality by state funding support)

University of Louisville

President

Dr. James Ramsey



Hardin County Schools

Superintendent

Nannette Johnston



HARDIN COUNTY SCHOOLS
HELPING CHILDREN SUCCEED

Hardin County Schools

- Academic initiatives and accolades (e.g., Early College and Career Center, Work Ethic Certification Program, JROTC, numerous dual-credit opportunities and articulated college agreements)
 - Early College & Career Center pathways include
 - Automotive Technology
 - Culinary Arts
 - Health Science
 - Information Technology
 - Welding
 - Engineering
 - Advanced Manufacturing
 - ** Additional pathways at each high school – business, ag, education, JROTC
- Efforts to support the military and changes in the community/schools as a result of Fort Knox (e.g., nickel tax, realignment of schools/grades, programs to support military dependents transferring to HCS schools, military family life consultants (MFLCs)).

Hardin County Schools

- Superintendent's involvement with the Interstate Compact on Educational Opportunity for Military Children board
- Partnerships w/Military Community (e.g., flexible attendance policy so children can reconnect with parents returning from deployment)
- Power of partnerships
- Need for stability

Hardin Co. Chamber of Commerce President/CEO

Brad Richardson



- **Unmatched Community Support – Essential to Ft. Knox success**

- **Regional Effort**
 - Land Usage
 - One Knox



Road Shows

Regional Tours – DAC personnel & families

- **2007 Active Base Community of the Year (ADC)**

- **Where Opportunity Knox**



Radcliff Small Business Alliance

(Owner of Alliance Printing)

Pam Ogden



Survey Impact Insights

Members generally report:

- workforce from 1 or 2 employees to over 40 employees
- Annual payrolls from \$25k to >\$185k
- Gross sales \$100,000 to over \$450,000
- Members rely on Fort Knox for 30 – 90% of their business
- Reporting 30 - > 40 % reduction in gross sales
- Wilson Road closure 20% loss of business

Survey Impact Insights

National Fast Food Franchise

- Two locations
- Members rely on Fort Knox for 90%
- Reporting 24 % reduction in gross sales

Automotive Repair Services

- Veteran Owned
- Annual payrolls ~ \$90k
- Gross sales ~\$250k
- Members rely on Fort Knox for 40%
- Reporting 30 % reduction in gross sales
- One position eliminated



Survey Impact Insights

Insurance Agency Services

- Woman Owned
- Annual payrolls ~ \$185k
- Gross sales \$ 465K
- Members rely on Fort Knox for 90%
- Reporting 30 % reduction in gross sales
- One position eliminated,
- Bonus reduced 25- 50%

Coffee Shop/

- Woman Owned
- Annual payrolls ~ \$75k
- Gross sales \$ 135K
- Located on Wilson Road
- Members rely on Fort Knox for 70%
- Reporting 41 % reduction in gross sales
- One position eliminated



Survey Impact Insights

Cosmetic Health Services

- Woman Owned
- Gross sales \$ 203k
- Located on Wilson Road
- Members rely on Fort Knox for 90%
- Reporting average \$20k reduction in quarterly sales
- 2014 Monthly Gross Receipts Comparison

Mar \$ 16.0k

Apr \$ 16.1k

May \$ 16.5k

Jun \$ 20.7k

Jul \$ 17.3k

Aug \$ 17.5k

Sep \$ 17.7k

Oct \$ 10.4k

Nov \$ 8.9k

Dec \$ 10.6k

← *Gate Closure*



Hardin Co. Judge/Executive

Harry Berry



Our Relationship with Fort Knox

- ✓ **Hardin County is an exceptionally strong supporter of America's military – we LOVE our soldiers!**
 - **Monthly Community Relations Events**
 - **Support for Soldiers and their Families**
 - **Integral part of our Community**
- ✓ **Hardin County is one of the largest in Kentucky – 110,000 population**
- ✓ **15,600 veterans live in nearly 40% of the households comprising Hardin County**
- ✓ **Fort Knox retiree services and medical support**

Working to Support Fort Knox

- **Almost \$300 million in recent State and Local infrastructure investments being completed**
- **A \$35 million expansion for Hardin Memorial Hospital's Emergency Room and Private Patient Rooms**
- **Recruitment of “rock star” quality healthcare providers and increasing outpatient services ongoing**
- **Over \$120 million in additional road network improvements developing and/or underway**

Additional Community Input

- **Comments only – NOT questions**
- **Be Brief – 2 minutes**
- **Please provide your name, address,
and organization you represent**
- **Be Courteous and Respectful**

Additional Community Input

Closing Comments



Fort Knox

Community Listening Session

FORT KNOX CLS CONCLUDED

Thank you for your attendance and input.